

<b>Wednesday Morning – January 25<sup>th</sup>, 2006</b>			
<b>07:15</b>	<b>Registration – Hamilton Convention Centre 3<sup>rd</sup> Floor</b>		
<b>08:00 – 09:30</b>	<p><b>Breakfast – Chedoke C</b>  <u>Morning Address:</u> <b>Johnpaul Antidormi</b>, Co-Chair, McMaster World Congress  <u>Chairperson's Welcome:</u> <b>Dr. Chris Bart</b>, Chairperson, McMaster World Congress</p> <p><u>Keynote Speaker</u>  <b>Michael Walker</b>  <b>President, The Fraser Institute</b>  <i><b>Can Sweatshops be Good Governance?</b></i></p>		
<b>Webster B</b> <span style="float: right;"><b>Webster C</b></span>			
<b>09:30 – 11:00</b>	<table border="0" style="width: 100%;"> <tr> <td style="width: 50%; vertical-align: top;"> <p><i><b>Corporate Governance: Is There a Measurable Impact on Firm Performance?</b></i></p> <p><u>Moderator</u>  <b>Dr. Chris Bart</b>  Principal, The Directors College</p> <p><u>Panellists</u>  <b>Thuc Nguyen</b>  Doctoral Candidate, Lehigh University  <b>AN EMPIRICAL INVESTIGATION INTO WHETHER GOOD GOVERNANCE PRACTICES IMPACT A FIRM'S COST OF CAPITAL</b></p> <p><b>Wajeeh Elali</b>  Faculty Lecturer, McGill University  <b>CONTEMPORANEOUS RELATIONSHIP BETWEEN EVA &amp; SHAREHOLDER VALUE</b></p> <p><b>Dr. Lorne Switzer</b>  Van Berkom Chair of Small Cap Equities, John Molson School of Business at Concordia University</p> <p><b>Catherine Kelly</b>  Doctoral Candidate, John Molson School of Business at Concordia University  <b>CORPORATE GOVERNANCE MECHANISMS &amp; SMALL CAP FIRM PERFORMANCE</b></p> </td> <td style="width: 50%; vertical-align: top;"> <p><i><b>Good Board Structures + Good Human Capital = Great Firm Performance</b></i></p> <p><u>Moderator</u>  <b>Cindy Gordon</b>  President, Helix Commerce</p> <p><u>Panellists</u>  <b>Dr. Zubaidah Abidin</b>  Professor, Mara Institute of Technology  <b>THE ASSOCIATION BETWEEN BOARD STRUCTURE AND THE VALUE ADDED EFFICIENCY OF PHYSICAL AND INTELLECTUAL RESOURCES OF FIRMS IN MALAYSIA</b></p> <p><b>Yu-Chen Wei</b>  Professor, National Chengchi University  <b>THE ROLE OF BOARD CHAIR IN THE RELATIONSHIP BETWEEN BOARD HUMAN CAPITAL AND FIRM PERFORMANCE</b></p> </td> </tr> </table>	<p><i><b>Corporate Governance: Is There a Measurable Impact on Firm Performance?</b></i></p> <p><u>Moderator</u>  <b>Dr. Chris Bart</b>  Principal, The Directors College</p> <p><u>Panellists</u>  <b>Thuc Nguyen</b>  Doctoral Candidate, Lehigh University  <b>AN EMPIRICAL INVESTIGATION INTO WHETHER GOOD GOVERNANCE PRACTICES IMPACT A FIRM'S COST OF CAPITAL</b></p> <p><b>Wajeeh Elali</b>  Faculty Lecturer, McGill University  <b>CONTEMPORANEOUS RELATIONSHIP BETWEEN EVA &amp; SHAREHOLDER VALUE</b></p> <p><b>Dr. Lorne Switzer</b>  Van Berkom Chair of Small Cap Equities, John Molson School of Business at Concordia University</p> <p><b>Catherine Kelly</b>  Doctoral Candidate, John Molson School of Business at Concordia University  <b>CORPORATE GOVERNANCE MECHANISMS &amp; SMALL CAP FIRM PERFORMANCE</b></p>	<p><i><b>Good Board Structures + Good Human Capital = Great Firm Performance</b></i></p> <p><u>Moderator</u>  <b>Cindy Gordon</b>  President, Helix Commerce</p> <p><u>Panellists</u>  <b>Dr. Zubaidah Abidin</b>  Professor, Mara Institute of Technology  <b>THE ASSOCIATION BETWEEN BOARD STRUCTURE AND THE VALUE ADDED EFFICIENCY OF PHYSICAL AND INTELLECTUAL RESOURCES OF FIRMS IN MALAYSIA</b></p> <p><b>Yu-Chen Wei</b>  Professor, National Chengchi University  <b>THE ROLE OF BOARD CHAIR IN THE RELATIONSHIP BETWEEN BOARD HUMAN CAPITAL AND FIRM PERFORMANCE</b></p>
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<b>11:15 – 12:30</b>	<table border="0" style="width: 100%;"> <tr> <td style="width: 50%; vertical-align: top;"> <p><i><b>Are You Directors In Control?</b></i></p> <p><b>James L. Goodfellow</b>  Partner &amp; Vice-Chairman, Deloitte</p> </td> <td style="width: 50%; vertical-align: top;"> <p><b>Michael Rayner</b>  Deloitte</p> <p><b>Douglas Enns</b>  Chairman, Workers Compensation British Columbia</p> </td> </tr> </table>	<p><i><b>Are You Directors In Control?</b></i></p> <p><b>James L. Goodfellow</b>  Partner &amp; Vice-Chairman, Deloitte</p>	<p><b>Michael Rayner</b>  Deloitte</p> <p><b>Douglas Enns</b>  Chairman, Workers Compensation British Columbia</p>
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<b>12:30 – 14:00</b>	<p><b>Lunch – Chedoke C</b>  <u>Afternoon Address:</u> Johnpaul Antidormi, Co-Chair, McMaster World Congress</p> <p><u>Keynote Speaker</u>  <b>Dr. Samuel Epstein</b>  <b>Professor Emeritus, University of Illinois</b>  <i><b>The Corporate Social Responsibility for Winning the Losing Cancer War</b></i></p>		

<b>Wednesday Afternoon – January 25<sup>th</sup>, 2006</b>		
	<b>Webster B</b>	<b>Webster C</b>
14:00 – 15:30	<p><b><i>One Foot in the Grave, the Other in the Board: Do Corporate Turnarounds need a Governance Make Over?</i></b></p> <p><u>Moderator</u> <b>John Caldwell</b> President &amp; CEO, STMC Corporation</p> <p><u>Panellists</u> <b>Dee Marcoux</b> Director, SNC Lavalin Ltd.</p> <p><b>John Peter Bradford</b> Former CEO, Metrophonics Inc.</p> <p><b>Brad Allen</b> Vice President, Georgeson Shareholder Communications Canada</p> <p><b>John T. Dinner</b> President, John T. Dinner Board Governance Services</p>	<p><b><i>Global Governance: Working in Different Markets</i></b></p> <p><u>Moderator</u> <b>Carol Hansell</b> Senior Corporate Counsel, Davies Ward Phillips &amp; Vineberg LLP</p> <p><u>Panellists</u> <b>John Stigi</b> Partner, Wilson Sonsini Goodrich &amp; Rosati</p> <p><b>Dr. Anne Anderson</b> Professor, Lehigh University <b>A CROSS COUNTRY COMPARISON OF CORPORATE GOVERNANCE &amp; FIRM PERFORMANCE NEXUS: DO FINANCIAL STRUCTURE &amp; THE LEGAL SYSTEM OF A COUNTRY MATTER?</b></p> <p><b>Dr. Blanaid Clarke</b> Lecturer, School of Law, University College Dublin <b>THE MARKET FOR CORPORATE CONTROL IN THE EU</b></p>
15:30 – 15:45	<i>Networking Break</i>	
15:45 – 16:30	<p><b><i>Risk Management</i></b></p> <p><b>Peter Jackson</b> Principal, Peter Jackson &amp; Associates</p>	<p><b><i>Securities Market and Corporate Governance of Privatized Firms</i></b></p> <p><b>Viet Ha Hoang</b> Doctorial Candidate, Macquarie University</p>
16:30 – 17:00	<i>30 Minute Refresher Break</i>	
17:00 – 18:00	<p><b>Wine and Cheese – Art Gallery of Hamilton Atrium</b> <u>Evening Address:</u> Johnpaul Antidormi, Co-Chair, McMaster World Congress</p>	
18:00 – 20:00	<p><b>Dinner – Chedoke C</b></p> <p><u>Keynote Speaker</u> <b>Alex Berg</b> Senior Private Sector Development Specialist, The World Bank</p> <p><b><i>Global Governance Trends</i></b></p>	

27<sup>th</sup> McMaster World Congress  
Conference Agenda

<b>Thursday Morning – January 26<sup>th</sup>, 2006</b>			
<b>08:00 – 09:30</b>	<p><b>Breakfast – Chedoke C</b>  <u>Morning Address:</u> Tanya Rumble, Co-Chair, McMaster World Congress  <u>President's Address:</u> Dr. Peter George, President &amp; Vice-Chancellor, McMaster University</p> <p><u>Keynote Speaker</u>  <b>Edwin Black</b>  <i><b>IBM &amp; the Holocaust</b></i></p>		
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<b>10:35 – 10:50</b>	<i>Networking Break</i>		
<b>10:50 – 11:20</b>	<p><i><b>The Role of the Board Chair</b></i></p> <p><b>Alan Curleigh</b> Chairman, Canadian Commercial Corporation</p>		
	<i>Transfer Time</i>		
<b>11:25 – 12:00</b>	<table border="0" style="width: 100%;"> <tr> <td style="width: 50%; vertical-align: top;"> <p><i><b>Controlling the Damage: Preventing Shareholder Fear</b></i></p> <p><b>Angela McMonagle</b> Former Investor Relations Executive, Nortel Networks</p> </td> <td style="width: 50%; vertical-align: top;"> <p><i><b>Corporate Social Responsibility and Social Capital</b></i></p> <p><b>Rosetta Lombardo</b> Professor of Microeconomics and Public Economics, University of Calabria</p> </td> </tr> </table>	<p><i><b>Controlling the Damage: Preventing Shareholder Fear</b></i></p> <p><b>Angela McMonagle</b> Former Investor Relations Executive, Nortel Networks</p>	<p><i><b>Corporate Social Responsibility and Social Capital</b></i></p> <p><b>Rosetta Lombardo</b> Professor of Microeconomics and Public Economics, University of Calabria</p>
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<b>Thursday Afternoon – January 26<sup>th</sup>, 2006</b>		
<b>Webster B</b>	<b>Webster C</b>	
<b>13:30 – 14:00</b>	<b><i>Sleeping Beauty in the Boardroom: Charter Revocation as a Wake-Up Call</i></b>  <b>Dr. Laurent Leduc</b> Executive Director, Greenleaf Canada Institute	<b><i>Pension Planning and the Governance Issues</i></b>  <b>Donald Webster</b> Counsel, Mercer HR Consulting Services
<i>Transfer Time</i>		
<b>14:05 – 14:35</b>	<b><i>Democratic Capitalism and the Value of Freedom</i></b>  <b>Waheed Hussain</b> Assistant Professor, Wharton School of Business at University of Pennsylvania	<b><i>Legal &amp; Liability Issues: What the Board &amp; C-Level Executives Need to Know</i></b>  <b>Jay Rosenblatt</b> Partner, Simpson Wigle LLP
<i>Transfer Time</i>		
<b>14:40 – 15:10</b>	<b><i>Trading at the Frontier: Global Markets, Regulatory Enforcement and the Dynamics of Corporate Crime</i></b>  <b>Justin O'Brien</b> Professor, Queens University, Belfast	<b><i>The Role of the Director in the external and internal operating environment</i></b>  <b>Pat Delbridge</b> Director, CIBC
<b>15:10 – 15:25</b>	<i>Networking Break</i>	
<b>15:25 – 16:05</b>	<b><i>TBD</i></b>  <b>Nancy Wojtas</b> Partner, Cooley Godward LLP	<b><i>Governance in the Not For Profit Sector - Challenges and Opportunities</i></b>  <b>Don McCreesh</b> President and CEO, The Garnet Group
<i>Transfer Time</i>		
<b>16:10 – 16:40</b>	<b><i>Public Sector Governance</i></b>  <b>Liz Watson</b> Advisory, Governance Advisory Services	<b><i>From the Chair of the Board to the Shipping Room Clerk</i></b>  <b>Ralph Hancox</b> Adjunct Professor and Professional Fellow, The Canadian Centre for Studies in Publishing, Simon Fraser University
<i>Transfer Time</i>		
<b>16:45 – 17:15</b>	<b><i>Canadian Corporate Governance and Merger and Acquisition Performance</i></b>  <b>Dr. Joung W. Kim</b> Professor, Concordia University	<b><i>Deciphering the Motives for Exchangeable Debt Offerings</i></b>  <b>Anna Danielova</b> Professor, DeGroote School of Business at McMaster University
<b>17:15 – 18:15</b>	<b>Wine and Cheese – Art Gallery of Hamilton Atrium</b> <u>Evening Address:</u> Tanya Rumble, Co-Chair, McMaster World Congress <u>The Dean's Address:</u> Paul Bates, Dean, DeGroote School of Business	
<b>18:15 – 20:15</b>	<b>Dinner – Chedoke C</b>  <u>Keynote Speaker</u> <b>Paul Babiak</b> Principal, HRBackOffice <b><i>Snakes in Suits: When Psychopaths Go To Work</i></b>	

Friday Morning – January 27 <sup>th</sup> , 2006	
07:45 – 09:15	<p><b>Breakfast – Chedoke C</b>  <u>Morning Address:</u> Alvin Wong, Co-Chair, McMaster World Congress</p> <p><u>Keynote Speaker</u>  <b>Honourable Bob Rae</b>  <b>Former Premier of Ontario</b>  <b><i>Corporate Social Responsibility</i></b></p>
<div style="display: flex; justify-content: space-between;"> <span>Webster B</span> <span>Webster C</span> </div>	
09:15 – 10:30	<p><b><i>Board Structure and Composition</i></b></p> <p><u>Moderator</u>  <b>Paul Bates</b>  Dean, DeGroot School of Business at McMaster University</p> <p><u>Panellists</u>  <b>Justine Lacoste</b>  <b>France Drolet</b>  Co-founder, Drolet-Lacoste  <b>BOARD RECRUITMENT &amp; COMPOSITION</b></p> <p><b>Rookmin Maharaj</b>  Doctoral Candidate, University of Calgary  <b>CORPORATE GOVERNANCE: THE ROLE OF THE BOARD OF DIRECTORS (BOD): A STUDY OF THE ROLE OF THE FORMAL AND INFORMAL SYSTEM</b></p>
10:30 – 10:40	<i>Networking Break</i>
10:40 – 12:00	<p><b><i>Transparency and Accountability</i></b></p> <p><u>Moderator</u>  <b>Lynn Fletcher</b>  Executive Vice President &amp; Chief Strategic Officer, Arnold Worldwide Canada</p> <p><u>Panellists</u>  <b>Patricia Josefchak</b>  Associate Director of Proposal Management, Bell Security Solutions Inc.  <b>GOVERNANCE AND ACCOUNTABILITY IN PROCUREMENT</b></p> <p><b>Ruth R. Armstrong, President</b>  President, Vision Management  <b>A CULTURE OF ACCOUNTABILITY- A WIDE ANGLE LENS</b></p>
<i>Transfer Time</i>	
12:05 – 12:35	<div style="display: flex;"> <div style="flex: 1;"> <p><b><i>The European Social Model of Corporate Governance: Prospects for Success in an Enlarged Europe</i></b></p> <p><b>Irene Lynch-Fannon</b>  Professor, Faculty of Law, University College Cork</p> </div> <div style="flex: 1; border-left: 1px solid black; padding-left: 10px;"> <p><b><i>Trust Enabled™ Corporate Governance</i></b></p> <p><b>Alex Todd</b>  President and CEO, Trust Enabling Strategies</p> </div> </div>
12:35 – 14:00	<p><b>Lunch – Chedoke C</b>  <u>Closing Address:</u> Alvin Wong, Co-Chair, McMaster World Congress</p> <p><u>Chairperson's Thank You Address</u>  <b>Dr. Chris Bart</b>  <b>Chairperson, McMaster World Congress</b>  The Directors College Best Paper Awards &amp; Best Paper Doctorial Consortium Award</p>

<b>Doctoral Consortium - Thursday Morning – January 26<sup>th</sup>, 2006</b> <b>Webster Lounge</b>	
<b>09:30 – 10:00</b>	<p><b><i>Corporate Governance: The Role of the Board of Directors (BOD): A Study of the Role of the Formal and Informal System</i></b></p> <p><b>Rookmin Maharaj</b> Doctoral Candidate, University of Calgary</p> <p><u>Discussant</u> <b>Nilam Bedi</b> Manager of Strategic Business Services, MAH Government of Ontario</p>
	<i>Transfer Time</i>
<b>10:05 – 10:35</b>	<p><b><i>Trust Enabled™ Corporate Governance</i></b></p> <p><b>Alex Todd</b> President and CEO, Trust Enabling Strategies</p> <p><u>Discussant</u> <b>Paul Bates</b> Dean, DeGroote School of Business at McMaster University</p>
<b>10:35 – 10:50</b>	<i>Networking Break</i>
<b>10:50 – 11:20</b>	<p><b><i>Employee Involvement in a Unionized Context</i></b></p> <p><b>Quinjang Wang</b> Doctoral Candidate, DeGroote School of Business at McMaster University</p> <p><u>Discussant</u> <b>Dr. Chris Bart</b> Principal, The Directors College</p>
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